

Public-Private Cooperation in Agricultural Research

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DuPont Pioneer







Focusing on Seeds and Crop Protection



The Agriculture Division will offer a complete portfolio of products and technologies, and a robust pipeline of germplasm, traits and crop protection. The combined heritage and complementary capabilities of DuPont Crop Protection, Pioneer and Dow AgroSciences will make the future, intended Agriculture Company stronger, more competitive, and better equipped to deliver growth and value.

Our agricultural innovations will help shape the industry as we respond to important global challenges.

Upon completion of the intended separations, the intended Agriculture Company, the intended

Agriculture Company will remain committed to sustainable production agriculture, and intends to bring a broader suite of products, technologies and services to the market, faster. In this way, we can serve our customers better - meeting and exceeding their expectations for innovation and helping them to increase productivity and profitability.

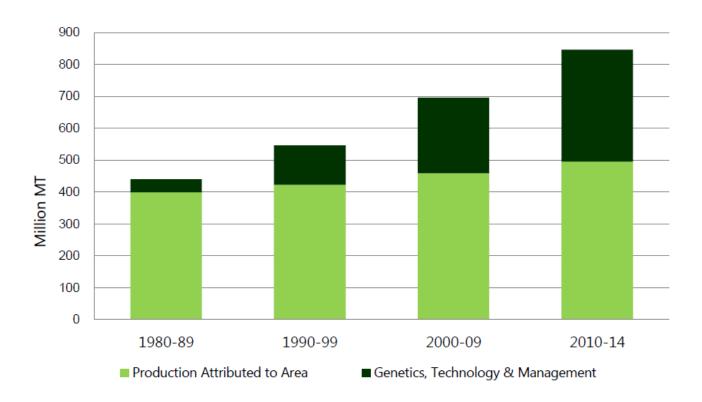
ENRICHING THE LIVES OF THOSE WHO PRODUCE AND THOSE WHO CONSUME, ENSURING PROGRESS FOR GENERATIONS TO COME

THREE DECADES OF PRODUCTIVITY GROWTH



From 1980 to 2014:

- 17% increase in global planted area
- 82% increase in productivity



DuPont Pioneer Marketing Department; from selected world sources: USDA, FAO, Global Insight



DUPONT PIONEER CORN BREEDING



Industry-leading germplasm, advanced technologies, local solutions IMPACT™ **PLOTS GENOMIC PREDICTION** 00000 **TRAIT** INTEGRATION **FIRST WINTER GENOME MANAGED EDITING** NURSERY **ENVIRONMENTS** 0 MARKER ASSISTED **SELECTION** ONE CORN LIMITED **DOUBLED IRRIGATION HAPLOIDS TRIALS BOREAS WIND MACHINE** Q COMBINES **ANALYTICS** Southern R 1926 1955 1985 1995 1965 1975 2000 2015 2025 Д **PIONEER® BRAND PIONEER® PIONEER® BRAND PIONEER® COPPER HYBRIDS: FAMILY: FAMILY: HYBRID 3377 CROSS HYBRID** 312A P1151 P1197 321 P2088 P0157 **PIONEER®** Optimum[®] AcreMax[®] Products **PIONEER® PIONEER® HYBRIDS:** Optimum® AQUAmax® Products **HYBRID 307 HYBRID 3780** 3162 3394 Ultra Early Corn









THE NEED FOR CROP PRODUCTIVITY TO MEET CONSUMER DEMAND



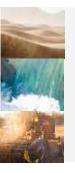
Food demand grows at a dramatic pace. There is immense pressure to do more with less, and be sustainable.



Must greatly increase production

Grain yield must increase to meet demand

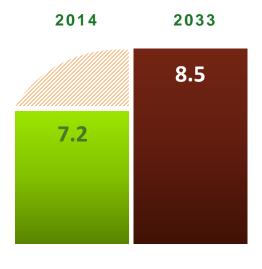
Farming pressures - climate, pests, pricing



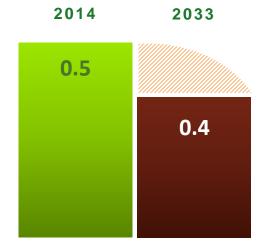
Must increase output off arable land

Must sustainably manage all resources

Increased fuel and emissions standards



WORLD POPULATION In Billions, Estimated



GLOBAL ARABLE LAND Acres per person*

PRODUCTIVITY INCREASES AND CONSUMER DESIRES REQUIRE INNOVATION IN THE AG INDUSTRY





KEY FOCUS AREAS



CROP PRODUCTIVITY



BREEDING



CRISPR



BIOTECH



CROP PROTECTION



SEED APPLIED TECHNOLOGY



DIGITAL SOLUTIONS



AGRONOMIC SOLUTIONS



INNOVATION

We believe that through OPEN
INNOVATION we can innovate at a
greater rate and efficiency than we
could alone, while demonstrating our
commitment to enabling others with
access to technology

Our Commitment

Pioneer is committed to transparent communication about its use of technology, and to making such technology available to others through an OPEN INNOVATION FRAMEWORK that invites innovators all over the world to contribute to the development of new agricultural solutions.

OPEN INNOVATION





Our Vision

Much has changed since our founding

in 1926.



Our Vision

Current Opportunities

Focus Areas



What hasn't changed is our set of core values, and the conviction that our success and that of our customers is dependent on long-term relationships and collaborations.

About Open Innovation

We use the science of the lab and the land to maximize productivity and sustainability of the world's farmland to enhance food security.

We accomplish this through two main strategic approaches:

- Collaborate with thought leaders and innovators around the world to access and develop the most innovative technologies; and
- Repidly deploying those innovative technologies through organizations that are good stewards of those technologies

We maintain an unwavering commitment to the development and deployment of innovative and sustainable agricultural solutions for the greater good. Farmers expect complete solutions for memoring their farms and consumers want a plentiful and beathly food supply. At Juffest Plantier Inducer to collect minds in the pursuit of transformational agreetitural innevations to meet sustainer and consumer needs."



Neal Gutterson Vice President Research & Development, DuPont Proneer

"DuPont Pioneer is building on its long history of collaboration to advance science-based customer solutions by enhancing its open innovation strategy"

Neal Gutterson

OPEN INNOVATION



Our interests are broad...



...we share our expertise and assets





OPEN INNOVATION – WITH WHOM?



- Academic scientists and academic centers
- Not for profit organizations engaged in food security
- Consumer-oriented startup companies
- Innovation hubs Incubators and accelerators
- Crowd sourcing organizations
- Industry partners
- Technology startups
- Companies with common interest in technology
- Innovators, globally





OPEN INNOVATION

- We're calling on academia and public research institutes, as well as small and large companies to come together to drive the kind of innovation that will enable us to solve the most pressing challenges in agriculture
- We form alliances between our scientists and innovators to identify, develop and implement solutions that address the challenges growers face, and respond to consumer desires
- Key to our open innovation strategy:
 - Intensify collaborations with thought leaders and innovators globally, while making available germplasm, technologies and knowhow to selected collaborators
 - Five areas of focus for open innovation: traits, plant breeding, enabling technologies, biologicals and digital solutions
- Terms for open innovation projects are tailored on a case-by-case basis

Please join DuPont Pioneer and its open innovation strategy https://openinnovation.pioneer.com

